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Montana Supreme Court  
Office of the Court Administrator  
Project Plan: **FullCourt Deployment in Montana District Courts**

## General Information

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## **Executive Summary**

District Courts in the state of Montana are courts of general jurisdiction. General jurisdiction courts process all felony cases, all probate cases, most civil cases at law and in equity, certain special actions and proceedings, all civil actions that may result in a finding against the state for the payment of money, naturalization proceedings, various writs, and some narrowly-defined ballot issues. The district courts also have limited appellate jurisdiction over cases arising in the courts of limited jurisdiction in their respective districts as may be prescribed by law and consistent with the Montana Constitution.

A judicial case management software application called "JCMS" was developed by programming staff from the Office of the Court Administrator in 1986 and subsequently installed in Montana's District Courts. JCMS allows the Clerk of the District Court to manage, track, report and account for actions and events for criminal, juvenile and civil cases. It also contains programs to manage calendars, juries and documents. JCMS and its successor "GJCMS" (deployed in 2005) does not meet state technology standards and technical support for the program is limited.

The 2005 Montana Legislature appropriated \$1,095,000 in one-time only funding to partially purchase a commercial off-the-shelf case management system for Montana's District Courts and to complete the installation of the FullCourt case management system in Montana's Courts of Limited Jurisdiction (COLJ). The Judicial Branch request for a statewide document imaging, jury and document management system was not funded by the 2005 Legislature.

During the FY06-FY07 biennium a Windows "graphical" version of JCMS was deployed to 53 district courts. This upgrade was necessary to ensure that district courts were using the same version of the program and to provide a level of technical stability so the program would run reliably in a Windows environment. Also, during the biennium the deployment of FullCourt was completed in Montana's Courts of Limited Jurisdiction and the general jurisdiction version of FullCourt was piloted by the Clerks of District Court in Missoula and Mineral counties (4<sup>th</sup> Judicial District).

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The 4<sup>th</sup> Judicial District pilot included the compilation of functional requirements for a district court case management system. It has been envisioned that these functional requirements would be vetted by track committees of subject matter experts prior to a statewide deployment. The functional requirements identified during the pilot will serve as a guideline for the track committee meetings scheduled for the end of July 2007.

The 2007 Montana Legislature appropriated \$1,100,000 to purchase a statewide site license for the FullCourt case management system, the FullCourt jury program and the FullCourt imaging subsystem for Montana courts of general and limited jurisdiction. These are the FullCourt products successfully piloted in the 4<sup>th</sup> Judicial District.

This project plan describes the primary tasks associated with implementing FullCourt in Montana's District Courts and specifically addresses those areas identified by the Montana legislature in HB 4 (2007 Special Session) for data security and integration.

## **Business Need/Problem**

Information management in courts takes many forms but almost always is related to case flow management – the primary tool used by courts to move disputes in a timely and effective manner from filing to closure. Case flow management encompasses many aspects of judicial activities. When done best, it involves the integration of many different but interrelated activities. Some examples of these activities are case intake, filing, tracking, calendaring, jury selection, document management, word processing, accounting and finally, sharing of information inside and outside of judicial offices.

In the 21<sup>st</sup> Century, effective court case flow management depends on the application and use of modern technology and the court's case management system is a central component.

The case management system that has served Montana's district courts for over twenty years must be replaced. The system does not meet current technology standards and support for the system is limited.

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In late 2000 the Office of the Court Administrator in conjunction with the Commission on Courts of Limited Jurisdiction selected Justice Systems Inc.'s, FullCourt case management system for use in Montana's Courts of Limited Jurisdiction (RFP-250B). This contract with contractual annual renewals has been used to deploy and maintain FullCourt in 141 Courts of Limited Jurisdiction. The deployment of FullCourt in Montana's courts of limited jurisdiction took roughly six years to complete primarily because of limited resources and a temporary shift in priorities with the state assumption of district courts in 2002.

Over these past six years the Office of the Court Administrator has gained invaluable experience supporting the FullCourt case management system. This experience has been positive for the following reasons:

1. The product is an Oracle based client server application that meets current state technology standards. The product has been extraordinarily stable and reliable in the field and periodic technology refreshes help ensure the application continues to meet contemporary technology standards.
2. The users of FullCourt are very happy with the product. Fullcourt, based on national court case management standards, provides the necessary functionality for a court to track and docket cases from filing to closure, provides a complete financial management system to account for all fines and fees received by the court, and a reporting subsystem that provides over 250 different reports of interest to the court. Statewide licensing permits the Office of the Court Administrator to provide a complete jury management system and an imaging system to complement the core case management systems already installed.
3. The Office of the Court Administrator technical staff are seasoned supporters of FullCourt. The system support staff has been installing and maintaining the FullCourt systems in the field for over six years. The training staff is equally seasoned in training the many features of FullCourt to court users.
4. The Judicial Branch has made an additional investment in the Court Central Repository (CCR). The CCR, located in Helena and hosted by the Department of Administration, permits the Office of the Court Administrator to perform a nightly replication of any remote FullCourt court, thereby, creating a central database of all court data. The CCR is used for catastrophic disaster recovery, electronic information sharing, and statewide statistics.

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Since 2003 an information technology goal of the Judicial Branch has been to have a common case management system in Montana's district courts and courts of limited jurisdiction. Clearly, a common case management system provides synergy in the areas of support, development, integration and training.

The FullCourt case management system is designed for use in both limited jurisdiction and district courts. In December 2005 the Office of the Court Administrator launched a project to pilot FullCourt in a Montana Judicial District. In July 2006 the pilot counties of Missoula and Mineral in the 4<sup>th</sup> Judicial District began using the FullCourt case management system, including the jury management and document imaging subsystems.

During the 2007 legislature the Judicial Branch proposed and the legislature approved funding for the Branch to purchase and maintain a statewide license for the FullCourt case management, jury management and document imaging systems. This site license provides unlimited use of Fullcourt in all Montana courts of limited jurisdiction and district courts.

## **Statement of Work & Project Approach**

FullCourt is a commercial case management system that has been deployed in 141 Montana courts of limited jurisdiction and 2 Montana district courts (FullCourt district court pilot), therefore, this is not an application development project. Some modifications to the product were made during the pilot to support unique Montana statutory requirements. These customizations were in the areas of marriage license processing, jury processing and reports. In addition, conversion utilities were developed to move case information from GJCMS to FullCourt.

The information technology staff from the Office of the Court Administrator Office will manage and implement the rollout of FullCourt to Montana district courts. The rollout will be by judicial district. There are 22 judicial districts in the state of Montana consisting of both single and multiple county districts. The most urban districts will be deployed first.

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The primary tasks in the rollout of FullCourt in each district will be:

- Coordinating with each Clerk of the District Court and District Court staff the FullCourt deployment in the county including the following action items.
  - **Pre-installation:** Conducting a site readiness visit using pre-established pre-installation guidelines including a demonstration of the FullCourt case management system for users and interested stakeholders.
  - **Pre-installation:** Verifying that hardware, software and networks in the District are compatible with a FullCourt implementation.
  - **Pre-installation:** Converting each existing GJCMS county database and document repository to a test database using conversion utilities developed in the pilot and an initial verification that legacy records convert properly.
  - **Pre-installation:** Providing FullCourt training to district court users and providing jury module training to all courts in the district.
  - **Installation:** Converting GJCMS data to the production FullCourt Oracle database and final verification that legacy records convert properly.
  - **Post Installation:** Providing post-production on-site and off-site support.

A county specific project plan will be prepared for each district court prior to deployment by the lead trainer/business analyst assigned to the district. Variations in time and schedule are expected due to differences in caseload and data practices in each district court. Full implementation of FullCourt in the district courts is anticipated to take approximately 14 to 18 months. A proposed deployment schedule is included in this document and a final deployment plan will be published on October 1, 2007.

## **Project Objective**

- To complete the procurement and installation of a common case management system including a document imaging and jury management subsystem in Montana's District Courts and Courts of Limited Jurisdiction.

## **System and Data Security**

### **General Data Protections**

FullCourt is an Oracle based client-server application that resides locally in each county. For Montana's District Courts the server resides on the state's intranet "Summitnet". Local incremental backups are performed nightly with a full backup performed weekly and monthly. All local backups are written to tape and DVD. In addition, every FullCourt court database replicates nightly to the Court Central Repository. The Court Central Repository (CCR) is an Oracle database hosted by the Department of Administration's Information Technology Services Division. The replicated schemas stored in the CCR may be used to restore a local court's database in the case of a local catastrophic event.

### **Access**

Access to court records is governed by the Montana Constitution, state law and the Supreme Court's rules on access to court records. Court records are presumed to be public and open unless a specific law exists to limit dissemination or the court has determined that the privacy interest of the party(s) outweighs the public's right to know. FullCourt security tables allow the site administrator to configure FullCourt security options for every user and user group in accordance with state law and Supreme Court rules. Additionally, FullCourt cases may be automatically sealed by case type, case sub-type or manually at the case level. Further, documents within a specific case may be sealed individually or, alternatively, the document imaging sub-system provides the capability to redact protected information prior to dissemination. Finally, FullCourt maintains an audit trail for all record additions, changes and deletions.

### **Record Retention**

The Clerk of the District Court is the custodian of the district court record and an independently elected county employee. Record retention schedules for District Court records are published on the Secretary of State's Records Management website. The case information stored in FullCourt is presumed to have a permanent record retention requirement based on the published retention schedule. Juror and potential juror records are retained until superseded. The FullCourt jury management module allows for the purging of records in accordance with these record retention policies.



## **Application Security**

User authentication for FullCourt and the FullCourt Central Repository is performed by the application in accordance with security settings determined by the local FullCourt system administrator (Clerk of the District Court or designee).

## **Systems Integration and Information Sharing**

The Supreme Court's Commission on Technology identified electronic information exchange and integration with other government systems as a key strategic objective for Montana courts and judicial offices. Core case management and jury systems are court specific applications -- successful integration and information exchange require a significant investment in resources, cooperation and coordination from all governmental entities involved. Further, the most successful integration efforts lean into national standards for systems design and management.

The information exchange architecture envisioned for Montana District Courts is used successfully by Montana's courts of limited jurisdiction. This architecture includes the Court Central Repository and its existing interface to the Department of Justice's IJIS Broker.

The IJIS Broker Project is the primary integrated justice information sharing project underway in Montana. The IJIS Broker is central to Montana's integrated justice information system vision providing a host of technology services fundamental to any system to system interface – specifically, the Broker is designed to translate, transform and route messages between disparate information systems; to provide for message authentication, non-repudiation, message logging, and message recovery. The Broker stores “enterprise system values” i.e., data elements that should be common for all criminal justice information systems in Montana including statute tables and agency address tables. The IJIS broker project follows the US DOJ global justice information exchange model (GJXDM). The Montana IJIS Broker steering committee includes representatives from the Office of the Court Administrator, the Department of Corrections, and the Department of Administration with a number of other local, state and not-for-profit stakeholders participating in design and strategy sessions.

See <http://www.doj.mt.gov/enforcement/ijisbroker.asp>.

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The key information exchanges targeted for development in conjunction with the FullCourt rollout to District Courts include developing the central repository and broker exchanges to meet the following statutory reporting requirements:

- A. Child Support Enforcement Case Registry (40-5-907 & 40-5-908)
- B. Vital Statistics Reporting (50-15-301, 50-15-302, 50-15-303, 50-15-304, 50-15-311)
- C. Criminal Disposition Reporting (44-5-213 and 46-18-204)
- D. Estate/Probate Reporting (72-3-1015) and Probate reporting to DPHHS.
- E. Traffic Convictions (61-11-101)
- F. Judgment & Sentencing Orders (Title 46, Chapter 18)
- G. Court events statutorily identified as reportable events to victims and witnesses to crime (46-24-203).

Exchanges C, E, F and G are exchanges included in the DOJ's IJIS Broker project (see IJIS Broker project plan). Exchanges A, B and D are predominately Court to DPHHS exchanges. These exchanges will be developed in coordination with the DPHHS in the 4<sup>th</sup> quarter 2007 and 1<sup>st</sup> quarter 2008.

## **Communications Plan**

The District Court FullCourt Rollout project documents will be posted on the Judicial Branch's website at [www.courts.mt.gov](http://www.courts.mt.gov). The project home page will include the current project plan, functional requirement documents, track committee agendas, schedules and meeting results. In addition, the project home page will include project status reports based on bi-weekly project status meetings.

Each District Court will be assigned a trainer/business analyst who will be the courts primary contact for issues, concerns and/or problems encountered with the rollout in their district. The secondary point of contact will be the Office of the Court Administrator's Help Desk.

Project managers will coordinate activities and provide updates to interested stakeholders including the Supreme Court's Commission on Technology, the automation committees of the Montana Association of District Court Clerks and the Commission on Courts of Limited Jurisdiction, and the District Court Council.

Project updates will also be provided to the Law and Justice Interim Committee (2007) and the House Appropriations Subcommittee (2009).

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## **Project Budget**

The following observations/assumptions are made:

- Network connectivity exists to all District Courts and these costs are included in the Judicial Branch's on-going budget.
- Hardware and software upgrades will be minimal. The Judicial Branch is current with its hardware replacement schedule and no significant hardware/software adjustments are anticipated.
- The Office of the Court Administrator's IT staff will manage and deploy FullCourt in Montana's District Courts. The project plan is based on 75% commitment of 6 trainers/business analysts and 35% commitment by 2 systems analysts.

<b>Item</b>	<b>FY08</b>	<b>FY09</b>
Enterprise FullCourt License (purchase)	\$1,100,000	
Enterprise License Maintenance	\$315,000	\$315,000
Rollout – Travel & Per Diem	\$57,425	\$27,485

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## Project Events

No.	High Level Requirement	Target Date/Date Completed	Comments/ Clarification
1.	Functional Requirement Sessions	<b>12/2005-5/2006</b>	See: District Court Functional Requirements for a case management system.
2.	Pilot FullCourt in a District Court	<b>06/2006-07/2007</b>	4 <sup>th</sup> Judicial District (Missoula & Mineral counties) 1 year pilot complete.
3.	Legislative request for statewide funding based on pilot implementation.	<b>August 2006-May 2007</b> <b>May 15, 1007</b>	HB4 transmitted to Governor. Signed by the Governor
4.	Track Committees review and validate requirements – gap analysis	07/2007	
5.	Prepare & publish full deployment project plan. Finalize deployment plan.	<b>06/2007</b> 10/2007	
6.	Final negotiations of enterprise licensing agreement w/ JSI	<b>5/2007</b>	
7.	Procurement & legal contract review and signoff.	<b>06/2007</b>	
8.	Submit plan to State CIO.	<b>06/2007</b> See: HB4 2007 Special Session	
9.	Review State CIO recommendations.	06/2007-09/2007	
10.	Report on project progress to Law & Justice Interim Committee	12/2007	

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## Deployment Schedule

Action	Est. Days	Start	Finish
<b>Track Committees</b>	<b>5 days</b>	<b>07/30/07</b>	<b>08/03/07</b>
Core Case Management & Document Management	2 days	07/30/07	07/31/07
Jury Management	1 day	08/01/07	08/01/07
Interfaces	1 day	08/02/07	08/02/07
Data Conversion	1 day	08/03/07	08/03/07
<b>4th Judicial District</b>	<b>29 days</b>	<b>07/20/07</b>	<b>08/29/07</b>
<b>Missoula</b>	29 days	07/20/07	08/29/07
Missoula DSI/JCMS full conversion	20 days	08/02/07	08/29/07
Missoula County Jury Training	1 day	07/20/07	07/20/07
<b>Mineral</b>	27 days	07/24/07	08/29/07
Mineral GJCMS full conversion	20 days	08/02/07	08/29/07
Mineral County Jury Training	1 day	07/24/07	07/24/07
<b>18th Judicial District</b>	<b>40 days</b>	<b>07/02/07</b>	<b>08/24/07</b>
Gallatin Data Conversion Test & Site Readiness	5 days	07/02/07	07/06/07
Gallatin Infrastructure Validation	5 days	07/02/07	07/06/07
Gallatin FullCourt Demonstration	5 days	07/09/07	07/13/07
Gallatin FullCourt Training	5 days	08/13/07	08/17/07
Gallatin Production Data Conversion	1 day	08/17/07	08/17/07
Gallatin Post-Production Support	5 days	08/20/07	08/24/07
<b>11th Judicial District</b>	<b>40 days</b>	<b>09/24/07</b>	<b>11/16/07</b>
Flathead Data Conversion Test & Site Readiness	5 days	10/08/07	10/12/07
Flathead Infrastructure Validation	5 days	09/24/07	09/28/07
Flathead FullCourt Demonstration	3 days	10/24/07	10/26/07
Flathead FullCourt Training	5 days	11/05/07	11/09/07
Flathead Production Data Conversion	1 day	11/09/07	11/09/07
Flathead Post-Production Support	5 days	11/12/07	11/16/07
<b>1st Judicial District</b>	<b>55 days</b>	<b>07/23/07</b>	<b>10/05/07</b>
<b>Lewis &amp; Clark</b>	55 days	07/23/07	10/05/07
Lewis & Clark Data Conversion Test & Site Readiness	5 days	08/06/07	08/10/07
Lewis & Clark Infrastructure Validation	5 days	07/23/07	07/27/07
Lewis & Clark FullCourt Demonstration	3 days	09/05/07	09/07/07
Lewis & Clark FullCourt Training	5 days	09/24/07	09/28/07
Lewis & Clark Production Data Conversion	1 day	09/28/07	09/28/07
Lewis & Clark Post-Production Support	5 days	10/01/07	10/05/07
<b>Broadwater</b>	50 days	07/30/07	10/05/07
Broadwater Data Conversion Test & Site Readiness	5 days	08/13/07	08/17/07
Broadwater Infrastructure Validation	5 days	07/30/07	08/03/07
Broadwater FullCourt Demonstration	3 days	09/05/07	09/07/07
Broadwater FullCourt Training	5 days	09/24/07	09/28/07

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Broadwater Production Data Conversion	1 day	09/28/07	09/28/07
Broadwater Post-Production Support	5 days	10/01/07	10/05/07
<b>Interface Development</b>	<b>171 days?</b>	<b>06/01/07</b>	<b>01/25/08</b>
<b>Probate Report</b>	10 days	10/08/07	10/19/07
Develop, test and deploy extract from CCR	10 days	10/08/07	10/19/07
<b>CSED &amp; Vital Stats Reporting</b>	55 days	11/05/07	01/18/08
Develop Concept of Operation with DPHHS, Automation Committee	15 days	11/05/07	11/23/07
Design, Development & Test	30 days	11/26/07	01/04/08
End-User Training	10 days	01/07/08	01/18/08
<b>E*Judgment &amp; Disposition (IJIS project)</b>	86 days?	06/01/07	09/28/07
Test & Implement P2 changes to FullCourt	10 days?	08/06/07	08/17/07
Develop specification for electronic transactions	55 days?	07/16/07	09/28/07
See IJIS project plan	1 day?	06/01/07	06/01/07
<b>District Court Title 61 Convictions</b>	10 days?	01/14/08	01/25/08
Test DC title 61 conviction reporting from CCR	10 days?	01/14/08	01/25/08
<b>Statistics</b>	10 days?	10/01/07	10/12/07
Refine CCR Statistical Reports	10 days?	10/01/07	10/12/07
<b>8th Judicial District</b>	<b>60 days</b>	<b>08/13/07</b>	<b>11/02/07</b>
Cascade Scope Session	2 days	08/15/07	08/16/07
Cascade Readiness	22.5 days	08/20/07	09/19/07
Cascade Data Conversion Test & Site Readiness	5 days	10/08/07	10/12/07
Cascade Infrastructure Validation	5 days	08/13/07	08/17/07
Cascade FullCourt Demonstration	3 days	10/17/07	10/19/07
Cascade FullCourt Training	5 days	10/22/07	10/26/07
Cascade Production Data Conversion	1 day	10/26/07	10/26/07
Cascade Post-Production Support	5 days	10/29/07	11/02/07
<b>13th Judicial District</b>	<b>40 days</b>	<b>10/22/07</b>	<b>12/14/07</b>
Yellowstone Data Conversion Test & Site Readiness	5 days	11/12/07	11/16/07
Yellowstone Infrastructure Validation	5 days	10/22/07	10/26/07
Yellowstone FullCourt Demonstration	3 days	11/27/07	11/29/07
Yellowstone FullCourt Training	5 days	12/03/07	12/07/07
Yellowstone Production Data Conversion	1 day	12/07/07	12/07/07
Yellowstone Post-Production Support	5 days	12/10/07	12/14/07
<b>21st Judicial District</b>	<b>45 days</b>	<b>11/26/07</b>	<b>01/25/08</b>
Ravalli Data Conversion Test & Site Readiness	5 days	12/10/07	12/14/07
Ravalli Infrastructure Validation	5 days	11/26/07	11/30/07
Ravalli FullCourt WebEx Fundamentals	3 days	01/09/08	01/11/08
Ravalli FullCourt Training	5 days	01/14/08	01/18/08
Ravalli Production Data Conversion	1 day	01/18/08	01/18/08
Ravalli Post-Production Support	5 days	01/21/08	01/25/08
<b>2nd Judicial District</b>	<b>65 days</b>	<b>11/19/07</b>	<b>02/15/08</b>
Silver Bow Data Conversion Test & Site Readiness	5 days	12/17/07	12/21/07

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Silver Bow Infrastructure Validation	5 days	11/19/07	11/23/07
Silver Bow FullCourt WebEx Fundamentals	3 days	01/08/08	01/10/08
Silver Bow FullCourt Training	5 days	02/04/08	02/08/08
Silver Bow Production Data Conversion	1 day	02/08/08	02/08/08
Silver Bow Post-Production Support	5 days	02/11/08	02/15/08
<b>6th Judicial District</b>	<b>55 days</b>	<b>12/03/07</b>	<b>02/15/08</b>
<b>Park</b>	50 days	12/03/07	02/08/08
Park Data Conversion Test & Site Readiness	5 days	01/07/08	01/11/08
Park Infrastructure Validation	5 days	12/03/07	12/07/07
Park FullCourt WebEx Fundamentals	3 days	01/22/08	01/24/08
Park FullCourt Training	5 days	01/28/08	02/01/08
Park Production Data Conversion	1 day	02/01/08	02/01/08
Park Post-Production Support	5 days	02/04/08	02/08/08
<b>Sweet Grass</b>	50 days	12/10/07	02/15/08
Sweet Grass Data Conversion Test & Site Readiness	5 days	01/14/08	01/18/08
Sweet Grass Infrastructure Validation	5 days	12/10/07	12/14/07
Sweet Grass FullCourt WebEx Fundamentals	3 days	01/22/08	01/24/08
Sweet Grass FullCourt Training	5 days	02/04/08	02/08/08
Sweet Grass Production Data Conversion	1 day	02/08/08	02/08/08
Sweet Grass Post-Production Support	5 days	02/11/08	02/15/08
<b>20th Judicial District</b>	<b>65 days</b>	<b>12/17/07</b>	<b>03/14/08</b>
<b>Lake</b>	60 days	12/24/07	03/14/08
Lake Data Conversion Test & Site Readiness	5 days	01/21/08	01/25/08
Lake Infrastructure Validation	5 days	12/24/07	12/28/07
Lake FullCourt WebEx Fundamentals	3 days	02/19/08	02/21/08
Lake FullCourt Training	5 days	02/25/08	02/29/2008
Lake Production Data Conversion	1 day	02/29/08	02/29/08
Lake Post-Production Support	5 days	03/03/08	03/07/08
<b>Sanders</b>	50 days	12/17/07	02/22/08
Sanders Data Conversion Test & Site Readiness	5 days	01/21/08	01/25/08
Sanders Infrastructure Validation	5 days	12/17/07	12/21/07
Sanders FullCourt WebEx Fundamentals	3 days	02/05/08	02/07/08
Sanders FullCourt Training	5 days	02/11/08	02/15/08
Sanders Production Data Conversion	1 day	02/15/08	02/15/08
Sanders Post-Production Support	5 days	02/18/08	02/22/08
<b>22nd Judicial District</b>	<b>55 days</b>	<b>01/14/08</b>	<b>03/28/08</b>
<b>Carbon</b>	40 days	01/28/08	03/21/08
Carbon Data Conversion Test & Site Readiness	5 days	02/25/08	02/29/08
Carbon Infrastructure Validation	5 days	01/28/08	02/01/08
Carbon FullCourt WebEx Fundamentals	3 days	03/04/08	03/06/08
Carbon FullCourt Training	5 days	03/10/08	03/14/08
Carbon Production Data Conversion	1 day	03/14/08	03/14/08
Carbon Post-Production Support	5 days	03/17/08	03/21/08

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<b>Big Horn</b>	35 days	02/11/08	03/28/08
Big Horn Data Conversion Test & Site Readiness	5 days	03/03/08	03/07/08
Big Horn Infrastructure Validation	5 days	02/11/08	02/15/08
Big Horn FullCourt WebEx Fundamentals	3 days	03/11/08	03/13/08
Big Horn FullCourt Training	5 days	03/17/08	03/21/08
Big Horn Production Data Conversion	1 day	03/21/08	03/21/08
Big Horn Post-Production Support	5 days	03/24/08	03/28/08
<b>Stillwater</b>	45 days	01/14/08	03/14/08
Stillwater Data Conversion Test & Site Readiness	5 days	02/11/08	02/15/08
Stillwater Infrastructure Validation	5 days	01/14/08	01/18/08
Stillwater FullCourt WebEx Fundamentals	3 days	02/19/08	02/21/08
Stillwater FullCourt Training	5 days	02/25/08	02/29/08
Stillwater Production Data Conversion	1 day	03/07/08	03/07/08
Stillwater Post-Production Support	5 days	03/10/08	03/14/08
<b>17th Judicial District</b>	<b>35 days</b>	<b>02/18/08</b>	<b>04/04/08</b>
<b>Blaine</b>	35 days	02/18/08	04/04/08
Blaine Data Conversion Test & Site Readiness	5 days	03/10/08	03/14/08
Blaine Infrastructure Validation	5 days	02/18/08	02/22/08
Blaine FullCourt WebEx Fundamentals	3 days	03/18/08	03/20/08
Blaine FullCourt Training	5 days	03/24/08	03/28/08
Blaine Production Data Conversion	1 day	03/28/08	03/28/08
Blaine Post-Production Support	5 days	03/31/08	04/04/08
<b>Phillips</b>	30 days	02/18/08	03/28/08
Phillips Data Conversion Test & Site Readiness	5 days	03/03/08	03/07/08
Phillips Infrastructure Validation	5 days	02/18/08	02/22/08
Phillips FullCourt WebEx Fundamentals	3 days	03/11/08	03/13/08
Phillips FullCourt Training	5 days	03/17/08	03/21/08
Phillips Production Data Conversion	1 day	03/21/08	03/21/08
Phillips Post-Production Support	5 days	03/24/08	03/28/08
<b>Valley</b>	30 days	02/18/08	03/28/08
Valley Data Conversion Test & Site Readiness	5 days	03/03/08	03/07/08
Valley Infrastructure Validation	15 days	02/18/08	03/07/08
Valley FullCourt WebEx Fundamentals	3 days	03/11/08	03/13/08
Valley FullCourt Training	5 days	03/17/08	03/21/08
Valley Production Data Conversion	1 day	03/21/08	03/21/08
Valley Post-Production Support	5 days	03/24/08	03/28/08
<b>19th Judicial District</b>	<b>40 days</b>	<b>03/03/08</b>	<b>04/25/08</b>
Lincoln Data Conversion Test & Site Readiness	5 days	03/31/08	04/04/08
Lincoln Infrastructure Validation	5 days	03/03/08	03/07/08
Lincoln FullCourt WebEx Fundamentals	3 days	04/08/08	04/10/08
Lincoln FullCourt Training	5 days	04/14/08	04/18/08
Lincoln Production Data Conversion	1 day	04/18/08	04/18/08
Lincoln Post-Production Support	5 days	04/21/08	04/25/08



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<b>15th Judicial District</b>	<b>50 days</b>	<b>02/25/08</b>	<b>05/02/08</b>
<b>Daniels</b>	30 days	03/24/08	05/02/08
Daniels Data Conversion Test & Site Readiness	5 days	04/07/08	04/11/08
Danels Infrastructure Validation	5 days	03/24/08	03/28/08
Daniels FullCourt WebEx Fundamentals	3 days	04/15/08	04/17/08
Daniels FullCourt Training	5 days	04/21/08	04/25/08
Daniels Production Data Conversion	1 day	04/25/08	04/25/08
Daniels Post-Production Support	5 days	04/28/08	05/02/08
<b>Roosevelt</b>	45 days	02/25/08	04/25/08
Roosevelt Data Conversion Test & Site Readiness	5 days	03/24/08	03/28/08
Roosevelt Infrastructure Validation	25 days	02/25/08	03/28/08
Roosevelt FullCourt WebEx Fundamentals	3 days	04/01/08	04/03/08
Roosevelt FullCourt Training	5 days	04/07/08	04/11/08
Roosevelt Production Data Conversion	6 days	04/11/08	04/18/08
Roosevelt Post-Production Support	5 days	04/21/08	04/25/08
<b>Sheridan</b>	35 days	03/17/08	05/02/08
Sheridan Data Conversion Test & Site Readiness	5 days	04/07/08	04/11/08
Sheridan Infrastructure Validation	5 days	03/17/08	03/21/08
Sheridan FullCourt WebEx Fundamentals	3 days	04/15/08	04/17/08
Sheridan FullCourt Training	5 days	04/21/08	04/25/08
Sheridan Production Data Conversion	1 day	04/25/08	04/25/08
Sheridan Post-Production Support	5 days	04/28/08	05/02/08
<b>16th Judicial District</b>	<b>76 days</b>	<b>02/18/08</b>	<b>06/02/08</b>
<b>Fallon</b>	50 days	02/18/08	04/25/08
Fallon Data Conversion Test & Site Readiness	5 days	03/31/08	04/04/08
Fallon Infrastructure Validation	5 days	02/18/08	02/22/08
Fallon FullCourt WebEx Fundamentals	3 days	04/08/08	04/10/08
Fallon FullCourt Training	5 days	04/14/08	04/18/08
Fallon Production Data Conversion	1 day	04/18/08	04/18/08
Fallon Post-Production Support	5 days	04/21/08	04/25/08
<b>Custer</b>	40 days	03/03/08	04/25/08
Custer Data Conversion Test & Site Readiness	5 days	03/31/08	04/04/08
Custer Infrastructure Validation	5 days	03/03/08	03/07/08
Custer FullCourt WebEx Fundamentals	3 days	04/08/08	04/10/08
Custer FullCourt Training	5 days	04/14/08	04/18/08
Custer Production Data Conversion	1 day	04/18/08	04/18/08
Custer Post-Production Support	5 days	04/21/08	04/25/08
<b>Carter</b>	45 days	03/24/08	05/23/08
Carter Data Conversion Test & Site Readiness	5 days	04/28/08	05/02/08
Carter Infrastructure Validation	5 days	03/24/08	03/28/08
Carter FullCourt WebEx Fundamentals	3 days	05/06/08	05/08/08
Carter FullCourt Training	5 days	05/12/08	05/16/08
Carter Production Data Conversion	1 day	05/16/08	05/16/08

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Carter Post-Production Support	5 days	05/19/08	05/23/08
<b>Garfield</b>	41 days	04/07/08	06/02/08
Garfield Data Conversion Test & Site Readiness	5 days	05/05/08	05/09/08
Garfield Infrastructure Validation	5 days	04/07/08	04/11/08
Garfield FullCourt WebEx Fundamentals	3 days	05/13/08	05/15/08
Garfield FullCourt Training	5 days	05/19/08	05/23/08
Garfield Production Data Conversion	1 day	05/23/08	05/23/08
Garfield Post-Production Support	5 days	05/27/08	06/02/08
<b>Powder River</b>	45 days	03/24/08	05/23/08
Powder River Data Conversion Test & Site Readiness	5 days	04/28/08	05/02/08
Powder River Infrastructure Validation	5 days	03/24/08	03/28/08
Powder River FullCourt WebEx Fundamentals	3 days	05/06/08	05/08/08
Powder River FullCourt Training	5 days	05/12/08	05/16/08
Powder River Production Data Conversion	1 day	05/16/08	05/16/08
Powder River Post-Production Support	5 days	05/19/08	05/23/08
<b>Treasure</b>	46 days	03/31/08	06/02/08
Treasure Data Conversion Test & Site Readiness	5 days	05/05/08	05/09/08
Treasure Infrastructure Validation	5 days	03/31/08	04/04/08
Treasure FullCourt WebEx Fundamentals	3 days	05/13/08	05/15/08
Treasure FullCourt Training	5 days	05/19/08	05/23/08
Treasure Production Data Conversion	1 day	05/23/08	05/23/08
Treasure Post-Production Support	5 days	05/27/08	06/02/08
<b>Rosebud</b>	40 days	03/31/08	05/23/08
Rosebud Data Conversion Test & Site Readiness	5 days	04/28/08	05/02/08
Rosebud Infrastructure Validation	5 days	03/31/08	04/04/08
Rosebud FullCourt WebEx Fundamentals	3 days	05/06/08	05/08/08
Rosebud FullCourt Training	5 days	05/12/08	05/16/08
Rosebud Production Data Conversion	1 day	05/16/08	05/16/08
Rosebud Post-Production Support	5 days	05/19/08	05/23/08
<b>10th Judicial District</b>	<b>70 days</b>	<b>03/31/08</b>	<b>07/04/08</b>
<b>Fergus</b>	40 days	03/31/08	05/23/08
Fergus Data Conversion Test & Site Readiness	5 days	04/28/08	05/02/08
Fergus Infrastructure Validation	5 days	03/31/08	04/04/08
Fergus FullCourt WebEx Fundamentals	3 days	05/06/08	05/08/08
Fergus FullCourt Training	5 days	05/12/08	05/16/08
Fergus Production Data Conversion	1 day	05/16/08	05/16/08
Fergus Post-Production Support	5 days	05/19/08	05/23/08
<b>Judith Basin</b>	50 days	04/28/08	07/04/08
Judith Basin Data Conversion Test & Site Readiness	5 days	05/27/08	06/02/08
Judith Basin Infrastructure Validation	5 days	04/28/08	05/02/08
Judith Basin FullCourt WebEx Fundamentals	3 days	06/03/08	06/05/08
Judith Basin FullCourt Training	5 days	06/23/08	06/27/08
Judith Basin Production Data Conversion	1 day	06/27/08	06/27/08

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Judith Basin Post-Production Support	5 days	06/30/08	07/04/08
<b>Petroleum</b>	45 days	05/05/08	07/04/08
Petroleum Data Conversion Test & Site Readiness	5 days	06/02/08	06/06/08
Petroleum Infrastructure Validation	5 days	05/05/08	05/09/08
Petroleum FullCourt WebEx Fundamentals	3 days	06/10/08	06/12/08
Petroleum FullCourt Training	5 days	06/23/08	06/27/08
Petroleum Production Data Conversion	1 day	06/27/08	06/27/08
Petroleum Post-Production Support	5 days	06/30/08	07/04/08
<b>12th Judicial District</b>	<b>59 days</b>	<b>04/28/08</b>	<b>07/17/08</b>
<b>Chouteau</b>	50 days	04/28/08	07/04/08
Chouteau Data Conversion Test & Site Readiness	5 days	05/26/08	05/30/08
Chouteau Infrastructure Validation	5 days	04/28/08	05/02/08
Chouteau FullCourt WebEx Fundamentals	3 days	06/03/08	06/05/08
Chouteau FullCourt Training	5 days	06/23/08	06/27/08
Chouteau Production Data Conversion	1 day	06/27/08	06/27/08
Chouteau Post-Production Support	5 days	06/30/08	07/04/08
<b>Hill</b>	54 days	05/05/08	07/17/08
Hil Data Conversion Test & Site Readiness	5 days	06/09/08	06/13/08
Hill Infrastructure Validation	5 days	05/05/08	05/09/08
Hill FullCourt WebEx Fundamentals	3 days	06/24/08	06/26/08
Hill FullCourt Training	4 days	07/07/08	07/10/08
Hill Production Data Conversion	1 day	07/10/08	07/10/08
Hill Post-Production Support	5 days	07/11/08	07/17/08
<b>Liberty</b>	49 days	04/28/08	07/03/08
Liberty Data Conversion Test & Site Readiness	5 days	05/26/08	05/30/08
Liberty Infrastructure Validation	5 days	04/28/08	05/02/08
Liberty FullCourt WebEx Fundamentals	3 days	06/03/08	06/05/08
Liberty FullCourt Training	5 days	06/23/08	06/27/08
Liberty Production Data Conversion	1 day	06/27/08	06/27/08
Liberty Post-Production Support	4 days	06/30/08	07/03/08
<b>9th Judicial District</b>	<b>70 days</b>	<b>04/28/08</b>	<b>08/01/08</b>
<b>Pondera</b>	50 days	04/28/08	07/04/08
Pondera Data Conversion Test & Site Readiness	5 days	05/27/08	06/02/08
Pondera Infrastructure Validation	5 days	04/28/08	05/02/08
Pondera FullCourt WebEx Fundamentals	3 days	06/03/08	06/05/08
Pondera FullCourt Training	5 days	06/23/08	06/27/08
Pondera Production Data Conversion	1 day	06/27/08	06/27/08
Pondera Post-Production Support	5 days	06/30/08	07/04/08
<b>Glacier</b>	45 days	06/02/08	08/01/08
Glacier Data Conversion Test & Site Readiness	5 days	07/08/08	07/14/08
Glacier Infrastructure Validation	5 days	06/02/08	06/06/08
Glacier FullCourt WebEx Fundamentals	3 days	07/15/08	07/17/08
Glacier FullCourt Training	5 days	07/21/08	07/25/08

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Glacier Production Data Conversion	1 day	07/25/08	07/25/08
Glacier Post-Production Support	5 days	07/28/08	08/01/08
<b>Teton</b>	<b>45 days</b>	<b>06/02/08</b>	<b>08/01/08</b>
Teton Data Conversion Test & Site Readiness	5 days	07/07/08	07/11/08
Teton Infrastructure Validation	5 days	06/02/08	06/06/08
Teton FullCourt WebEx Fundamentals	3 days	07/15/08	07/17/08
Teton FullCourt Training	5 days	07/21/08	07/25/08
Teton Production Data Conversion	1 day	07/25/08	07/25/08
Teton Post-Production Support	5 days	07/28/08	08/01/08
<b>Toole</b>	<b>45 days</b>	<b>06/02/08</b>	<b>08/01/08</b>
Toole Data Conversion Test & Site Readiness	5 days	07/07/08	07/11/08
Toole Infrastructure Validation	5 days	06/02/08	06/06/08
Toole FullCourt WebEx Fundamentals	3 days	07/15/08	07/17/08
Toole FullCourt Training	5 days	07/21/08	07/25/08
Toole Production Data Conversion	1 day	07/25/08	07/25/08
Toole Post-Production Support	5 days	07/28/08	08/01/08
<b>3rd Judicial district</b>	<b>55 days</b>	<b>06/02/08</b>	<b>08/15/08</b>
<b>Powell</b>	<b>45 days</b>	<b>06/16/08</b>	<b>08/15/08</b>
Powell Data Conversion Test & Site Readiness	5 days	07/21/08	07/25/08
Powell Infrastructure Validation	5 days	06/16/08	06/20/08
Powell FullCourt WebEx Fundamentals	3 days	07/29/08	07/31/08
Powell FullCourt Training	5 days	08/04/08	08/08/08
Powell Production Data Conversion	1 day	08/08/08	08/08/08
Powell Post-Production Support	5 days	08/11/08	08/15/08
<b>Granite</b>	<b>45 days</b>	<b>06/02/08</b>	<b>08/01/08</b>
Granite Data Conversion Test & Site Readiness	5 days	07/07/08	07/11/08
Granite Infrastructure Validation	5 days	06/02/08	06/06/08
Granite FullCourt WebEx Fundamentals	3 days	07/15/08	07/17/08
Granite FullCourt Training	5 days	07/21/08	07/25/08
Granite Production Data Conversion	1 day	07/25/08	07/25/08
Granite Post-Production Support	5 days	07/28/08	08/01/08
<b>Deer Lodge</b>	<b>40 days</b>	<b>06/09/08</b>	<b>08/01/08</b>
Deer Lodge Data Conversion Test & Site Readiness	5 days	07/07/08	07/11/08
Deer Lodge Infrastructure Validation	5 days	06/09/08	06/13/08
Deer Lodge FullCourt WebEx Fundamentals	3 days	07/15/08	07/17/08
Deer Lodge FullCourt Training	5 days	07/21/08	07/25/08
Deer Lodge Production Data Conversion	1 day	07/25/08	07/25/08
Deer Lodge Post-Production Support	5 days	07/28/08	08/01/08
<b>5th Judicial District</b>	<b>40 days</b>	<b>07/07/08</b>	<b>08/29/08</b>
<b>Beaverhead</b>	<b>40 days</b>	<b>07/07/08</b>	<b>08/29/08</b>
Beaverhead Data Conversion Test & Site Readiness	5 days	08/04/08	08/08/08
Beaverhead Infrastructure Validation	5 days	07/07/08	07/11/08
Beaverhead FullCourt WebEx Fundamentals	3 days	08/12/08	08/14/08

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Beaverhead FullCourt Training	5 days	08/18/08	08/22/08
Beaverhead Production Data Conversion	1 day	08/22/08	08/22/08
Beaverhead Post-Production Support	5 days	08/25/08	08/29/08
<b>Madison</b>	40 days	07/07/08	08/29/08
Madison Data Conversion Test & Site Readiness	5 days	08/04/08	08/08/08
Madison Infrastructure Validation	5 days	07/07/08	07/11/08
Madison FullCourt WebEx Fundamentals	3 days	08/12/08	08/14/08
Madison FullCourt Training	5 days	08/18/08	08/22/08
Madison Production Data Conversion	1 day	08/22/08	08/22/08
Madison Post-Production Support	5 days	08/25/08	08/29/08
<b>Jefferson</b>	40 days	07/07/08	08/29/08
Jefferson Data Conversion Test & Site Readiness	5 days	08/04/08	08/08/08
Jefferson Infrastructure Validation	5 days	07/07/08	07/11/08
Jefferson FullCourt WebEx Fundamentals	3 days	08/12/08	08/14/08
Jefferson FullCourt Training	5 days	08/18/08	08/22/08
Jefferson Production Data Conversion	1 day	08/22/08	08/22/08
Jefferson Post-Production Support	5 days	08/25/08	08/29/08
<b>7th Judicial District</b>	<b>70 days</b>	<b>07/07/08</b>	<b>10/10/08</b>
<b>Richland</b>	41 days	07/21/08	09/15/08
Richland Data Conversion Test & Site Readiness	5 days	08/18/08	08/22/08
Richland Infrastructure Validation	5 days	07/21/08	07/25/08
Richland FullCourt WebEx Fundamentals	3 days	08/26/08	08/28/08
Richland FullCourt Training	5 days	09/02/08	09/08/08
Richland Production Data Conversion	1 day	09/08/08	09/08/08
Richland Post-Production Support	5 days	09/09/08	09/15/08
<b>McCone</b>	40 days	07/07/08	08/29/08
McCone Data Conversion Test & Site Readiness	5 days	08/04/08	08/08/08
McCone Infrastructure Validation	5 days	07/07/08	07/11/08
McCone FullCourt WebEx Fundamentals	3 days	08/12/08	08/14/08
McCone FullCourt Training	5 days	08/18/08	08/22/08
McCone Production Data Conversion	1 day	08/22/08	08/22/08
McCone Post-Production Support	5 days	08/25/08	08/29/08
<b>Prairie</b>	40 days	07/07/08	08/29/08
Prairie Data Conversion Test & Site Readiness	5 days	08/04/08	08/08/08
Prairie Infrastructure Validation	5 days	07/07/08	07/11/08
Prairie FullCourt WebEx Fundamentals	3 days	08/12/08	08/14/08
Prairie FullCourt Training	5 days	08/18/08	08/22/08
Prairie Production Data Conversion	1 day	08/22/08	08/22/08
Prairie Post-Production Support	5 days	08/25/08	08/29/08
<b>Wibaux</b>	50 days	08/04/08	10/10/08
Wibaux Data Conversion Test & Site Readiness	5 days	09/02/08	09/08/08
Wibaux Infrastructure Validation	5 days	08/04/08	08/08/08
Wibaux FullCourt WebEx Fundamentals	3 days	09/23/08	09/25/08

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Wibaux FullCourt Training	5 days	09/29/08	10/03/08
Wibaux Production Data Conversion	1 day	10/03/08	10/03/08
Wibaux Post-Production Support	5 days	10/06/08	10/10/08
<b>Dawson</b>	50 days	08/04/08	10/10/08
Dawson Data Conversion Test & Site Readiness	5 days	09/02/08	09/08/08
Dawson Infrastructure Validation	5 days	08/04/08	08/08/08
Dawson FullCourt WebEx Fundamentals	3 days	09/23/08	09/25/08
Dawson FullCourt Training	5 days	09/29/08	10/03/08
Dawson Production Data Conversion	1 day	10/03/08	10/03/08
Dawson Post-Production Support	5 days	10/06/08	10/10/08
<b>14th Judicial District</b>	<b>60 days</b>	<b>08/04/08</b>	<b>10/24/08</b>
<b>Golden Valley</b>	50 days	08/04/08	10/10/08
Golden Valley Data Conversion Test & Site Readiness	5 days	09/02/08	09/08/08
Golden Valley Infrastructure Validation	5 days	08/04/08	08/08/08
Golden Valey FullCourt WebEx Fundamentals	3 days	09/23/08	09/25/08
Golden Valley FullCourt Training	5 days	09/29/08	10/03/08
Golden Valley Production Data Conversion	1 day	10/03/08	10/03/08
Golden Valley Post-Production Support	5 days	10/06/08	10/10/08
<b>Meagher</b>	45 days	08/25/08	10/24/08
Meagher Data Conversion Test & Site Readiness	5 days	09/29/08	10/03/08
Meagher Infrastructure Validation	5 days	08/25/08	08/29/08
Meagher FullCourt WebEx Fundamentals	3 days	10/07/08	10/09/08
Meagher FullCourt Training	5 days	10/13/08	10/17/08
Meagher Production Data Conversion	1 day	10/17/08	10/17/08
Meagher Post-Production Support	5 days	10/20/08	10/24/08
<b>Musselshell</b>	44 days	08/05/08	10/03/08
Musselshell Data Conversion Test & Site Readiness	5 days	09/02/08	09/08/08
Musselshell Infrastructure Validation	5 days	08/05/08	08/11/08
Musselshell FullCourt WebEx Fundamentals	3 days	09/09/08	09/11/08
Musselshell FullCourt Training	5 days	09/22/08	09/26/08
Musselshell Production Data Conversion	1 day	09/26/08	09/26/08
Musselshell Post-Production Support	5 days	09/29/08	10/03/08
<b>Wheatland</b>	50 days	08/04/08	10/10/08
Wheatland Data Conversion Test & Site Readiness	5 days	09/02/08	09/08/08
Wheatland Infrastructure Validation	5 days	08/04/08	08/08/08
Wheatland FullCourt WebEx Fundamentals	3 days	09/23/08	09/25/08
Wheatland FullCourt Training	5 days	09/29/08	10/03/08
Wheatland Production Data Conversion	1 day	10/03/08	10/03/08
Wheatland Post-Production Support	5 days	10/06/08	10/10/08